



8. Have you been employed or held any position in any of the following areas?

- (a) energy issues
- (b) telecommunications issues
- (c) consumer protection and advocacy issues
- (d) water and wastewater issues
- (e) finance, economics, and statistics
- (f) accounting
- (g) engineering
- (h) law

Please provide the duration of your employment or service and details about the nature of the work or the position.

**2012 – PRESENT PARTNER | ERM, Inc., South Carolina**

Equity Partner focused on penetrating and expanding the company's sales in both traditional as well as non-traditional power sector markets as well as translate similar skills into other sectors. Primary focus is to identify both technical and non-technical risks and advising clients on the most prudent sustainable approach to minimization of those risks. Substantially increased market penetration for all forms of renewable generation throughout the U.S. and abroad. I have advised clients and their senior management in matters related to Merger & Acquisition for purchasing significant generation assets throughout the U.S. and abroad. Also provide corporate strategic direction for federal and state compliance efforts including such significant regulatory actions such as the Coal Combustion Residuals (CCR) Rule, the Effluent Limitations Guidelines (ELG), and the Federal Power Act. Certified expert in FERC related matters. Served as a power sector Subject Matter Expert (SME) on projects in the U.S. and abroad including China, Vietnam, Kazakhstan, Malawi, Zambia, Zimbabwe, and Liberia. Currently the overall power sector budget for North America has increased 136% in the seven 7 years I have been with ERM.

- Responsible for P&L goals for a large team of highly motivated experts supporting clients throughout the U.S.
- Led multiple teams developing innovative approaches for client solutions and then followed through as the Partner-In-Charge to assure excellent delivery and repeat business. Focus is on delivery excellence– assurance of schedule – meet or beat the proposed budget.
- Laser-focused on return on net revenue (RONR) for the partnership and private equity holders – working with other partners, achieved an average RONR in excess of 30% for the South Atlantic District for the last 7 years.

**2008-2012 SENIOR PRINCIPAL | Normandeau Associates, Inc., South Carolina**  
Principal consultant, project manager, and technical expert providing strategic direction for overall evaluation of power sector related projects including project feasibility and

project permitting. Projects included all forms of generation – hydro, coal, natural gas, and nuclear. Services include analysis of federal jurisdiction, exemption opportunities, and permit application requirements. Evaluate and advise on the financial and technical merits of proposed projects to determine project feasibility including evaluation of rates and cost of energy. This includes evaluating the potential capacity and energy generation associated with various project concepts and configurations as well as the most cost-effective approach to permitting and eventual compliance. Led a large team of experts performing initial environmental due diligence associated with the proposed Bell Bend Nuclear Project in Pennsylvania. I have provided strategic support for the on-going work associated with relicensing of a large hydroelectric/nuclear/pumped storage project in the Carolinas. This work includes assistance with supporting documentation on behalf of the client that will ultimately result in a revised agreement with downstream projects operated by the U.S. Army Corps of Engineers.

**2001-2008     MANAGER | Santee Cooper, South Carolina**

Managed the relicensing of a \$7M relicensing effort for the Santee Cooper Hydroelectric Project. The Santee Cooper Project is a multi-use, multi-jurisdictional hydroelectric complex and represents one of the largest man-made reservoir systems by surface area in the United States with an annual regional impact of \$300 Million to \$450 Million. Considered an “in-house” expert on hydro and hydro-related activities. Primary reviewer of federal and state water resources legislation for Santee Cooper and provided expert testimony as well as joint coordination of pending legislation with legislative staff and other energy providers. Responsible for evaluating the operational and economic impacts of proposed project modifications and gaining consensus among all of the various stakeholder groups. Responsible for overseeing and developing all required information to meet FERC relicensing guidelines, 401 Water Quality Certification requirements, and Coastal Zone Consistency Certification requirements. Led the effort to develop the Carolina Hydro Owners Group working with other large power sector utilities that developed a comprehensive settlement agreement for the entire Santee Cooper watershed. Served as a certified expert witness in federal Court on behalf of Santee Cooper

**1985-2001     CONSTRUCTION MANAGER | Santee Cooper, South Carolina**

Responsible for all in-house heavy/civil construction. Responsible for specialized and highly sensitive projects up to \$30 Million including dam construction, commercial building, earthmoving, and road building activities. In addition, oversaw a 150 plus vehicle fleet with significant construction rolling stock. Managed strategic as well as day-to-day planning and scheduling of a large workforce of skilled-craft and engineering personnel with a total O&M budget in excess of \$4 Million. Responsible for the safety, maintenance, and operations of 41 miles of high hazard dams. Managed and performed the analysis of dams to meet FERC mandated stability requirements with special emphasis on seismic response. Became an expert in seismic assessment of large embankments. Implemented the first full scale test of an Emergency Action Plan for Dam Failure in the United States, and also performed 14 Emergency Action Plan tests including five (5) full scale tests, and oversaw or performed 5, FERC related comprehensive inspections of Santee Cooper’s hydroelectric Project.

**1981-1985     TRANSMISSION DESIGN | Santee Cooper, South Carolina**

Responsible for routing and design of high voltage transmission lines up to 230KV. Responsibilities included field surveys and project management duties. Also responsible for all material acquisition and project scheduling

**1980-1981 CIVIL ENGINEER | CORPS OF ENGINEERS, South Carolina**

Field engineer for the U.S. Army Corps of Engineers performing all types of construction field related work for the 84MW St. Stephen hydroelectric generating station.

9. Have you served in the military? If so, give the dates of service, branch of service, highest rank, serial number, present status, and the character of your discharge or release. Please provide a copy of your DD-214 prior to your screening hearing. N/A
10. Have you ever held public office? If so, provide details, including the office, whether elected or appointed, the length and dates of your service. Also, state whether or not you timely filed reports with the State Ethics Commission during the period you held public office. If not, were you ever subject to a penalty. If so, provide details, including dates.

**Elected - Moncks Corner Town Council; served 1990– 1998. Served as Mayor Pro Tem. All SEC submittals on time.**

**Appointed - Moncks Corner Planning Commission: Served 2013-2015**

11. Have you ever been an unsuccessful candidate for elective, judicial, or other public office? If so, provide details, including dates.

**No.**

12. Please list in chronological order any employment of you by any governmental agency (whether full time or part time, contractual or at will, consulting or otherwise). Provide dates of employment, name of employer, name of supervisor, and major job responsibilities.

**2001-2008 MANAGER | Santee Cooper, South Carolina, R.M. Singletary – retired.** Managed the relicensing of a \$7M FERC relicensing effort for the Santee Cooper Hydroelectric Project.

**1985-2001 CONSTRUCTION MANAGER | Santee Cooper, South Carolina – Byron Rogers - retired**

Responsible for all in-house heavy/civil construction.

**1981-1985 TRANSMISSION DESIGN | Santee Cooper, South Carolina – Charles Hamer – retired.**

Responsible for routing and design of high voltage transmission lines.

13. Please list in chronological order any occupation, business, or profession in which you have been engaged or employed (other than serving in a public office or being employed by a governmental agency). Please briefly note the nature of your work during each period.

**2012 – PRESENT PARTNER | ERM, Inc., South Carolina**

Equity Partner in a global environmental, health and safety, sustainability company. My primary focus is the energy sector.

**2008-2012 SENIOR PRINCIPAL | Normandeau Associates, Inc., South Carolina**

Principal consultant, project manager, and technical expert providing strategic direction for overall evaluation of power sector related projects including hydro, coal, natural gas, and nuclear.

14. Are you now an officer or director or involved in the management of any business enterprise? Explain.

**Equity Partner for a global provider of environmental, health, safety, risk, social consulting services and sustainability related services. ERM, Inc. is headquartered in London. It has 160 offices in 40 countries and approximately 5,500 employees.**

15. Describe any financial arrangements or business relationships that you currently have or have had in the past that could pose a conflict of interest in the position you seek. Explain how you would resolve any potential conflict of interest.

**If selected to serve as a Commissioner, I will resign from my current employment.**

20. Have you ever been a named party in a lawsuit, either personally or professionally? If so, provide details.

**No.**

22. Are you now or have you ever been employed as a “lobbyist,” as defined by S.C. Code Section 2-17-10(13), or have you acted in the capacity of a “lobbyist’s principal,” as defined by S.C. Code Section 2-17-10(14)? If so, please provide the dates of your employment or activity in such capacity and specify by whom you were directed or employed.

**No.**

23. Since your decision to seek a position on the Public Service Commission, have you accepted lodging, transportation, entertainment, food, meals, beverages, money, or any other thing of value, as defined by S.C. Code Section 2-17-10(1), from a lobbyist or lobbyist’s principal? If so, please specify the item(s) received, date of receipt, and the lobbyist or lobbyist’s principal providing the item(s).

**No.**

26. Other than expenditures for travel or room and board, please itemize all expenditures (by amount, type, and date) by you, or on your behalf, in seeking the office of Public Service Commissioner.

**None**

27. Please list the amount and recipient of all contributions made to members of the General Assembly within six months of filing this questionnaire.

**None**

28. Have you directly or indirectly requested a pledge of any member of the General Assembly as to your election for the position for which you are being screened? Have you received the assurance of any public official or public employee that they will seek the pledge of any member of the General Assembly as to your election for the position for which you are being screened?

**No.**

29. Have you or has anyone on your behalf solicited or collected funds to aid in the promotion of your candidacy for the position of Public Service Commissioner? If so, please specify the amount, solicitor (if applicable), donor, and date of solicitation and/or receipt.

**No.**

30. List all professional organizations of which you are a member and give the titles and dates of any offices that you have held in such groups.

**American Society of Civil Engineers**  
**Association of State Dam Safety Officials**  
**National Hydropower Association**

- **Vice President**
- **Treasurer**
- **Board Member**

**Santee Cooper Credit Union Board 1997-2017**

- **President**
- **Board member**

**Amended Response:**

30. List all professional organizations of which you are a member and give the titles and dates of any offices that you have held in such groups.

**American Society of Civil Engineers 1980 - Present**  
**Association of State Dam Safety Officials 2006-2010**

**National Hydropower Association 2006-2012**

- **Vice President 2010-2011**
- **Treasurer 2009-2010**
- **Board Member 2006-2012**

**Santee Cooper Credit Union Board 1997-2017**

- **Chairman, 2002**
- **Board member, 1997-2017**

31. List all civic, charitable, religious, educational, social, and fraternal organizations of which you are or have been a member during the past five (5) years.

**Executive Council, Beautiful Savior Lutheran Church,  
The Citadel Alumni Association**

**Previous Service:**

**Past President, Moncks Corner Lions Club**

**Past President, Moncks Corner Exchange Club**

**Past President Berkeley High School Athletic Booster Club**

**Past member and Treasurer Berkeley County Rescue Squad**

**Past member Berkeley County Chamber of Commerce**

32. State any other information which may reflect positively or negatively on you, or which you believe should be disclosed in connection with consideration of you for a position on the Public Service Commission.

**Leadership Berkeley**

**Leadership South Carolina**

**Licensed Professional Engineer – South Carolina**

**Licensed Residential Home Builder – South Carolina**

**Eagle Scout**

33. List the names, addresses, and telephone numbers of five (5) persons, including your banker, from whom references could be required. Also, provide this Committee with original letters of recommendation from each person listed herein, including their signature. A photocopy, facsimile, or electronic submission of a letter of recommendation will not be accepted.

- Mr. John West, Esq.
- Banker Letter
- Mr. Terry L. Blackwell, P.E.
- Carol A. Young, PE
- Rev. Jonathan Quinn

YOUR SIGNATURE WILL BE HELD TO CONSTITUTE A WAIVER OF THE CONFIDENTIALITY OF ANY PROCEEDING BEFORE A GRIEVANCE COMMITTEE OR ANY RECORD INFORMATION CONCERNING YOUR CREDIT.

I HEREBY CERTIFY THAT THE ANSWERS TO THE ABOVE QUESTIONS ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE.

Signature:

Date:

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***PLEASE NOTE: S.C. CODE SECTIONS REFERRED TO IN THIS DOCUMENT ARE CONTAINED IN THE PDQ CODE REFERENCES DOCUMENT.***

**I ACKNOWLEDGE, AS A CANDIDATE, THAT I AM RESPONSIBLE FOR REVIEWING THE FOLLOWING DOCUMENTS. THESE DOCUMENTS ARE PROVIDED ON THE USB FLASH DRIVE WITH THE PUBLIC SERVICE COMMISSION APPLICATION MATERIALS AND ARE ACCESSIBLE ON THE PUBLIC UTILITY REVIEW COMMITTEE'S WEBSITE:**

- (1) An Introduction to the Public Service Commission;**
- (2) The press release issued by the Committee announcing the start of its application process;**
- (3) An Advisory Opinion relating to attendance by candidates for the Public Service Commission at legislative receptions;**
- (4) An Advisory Opinion relating to attendance by candidates for the Public Service Commission at legislative caucus meetings;**
- (5) The Judicial Code of Conduct;**
- (6) Statutory definitions and statute concerning pledges; and**
- (7) Information regarding accessing your credit report.**

Signature:



**Date:**